

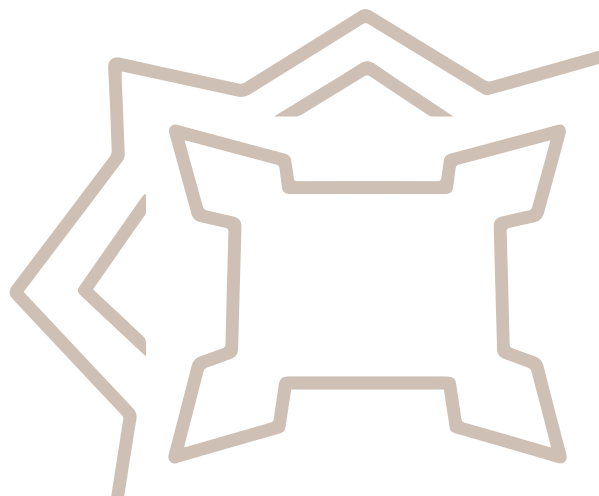
# 2021 ANNUAL REPORT



**OUR MISSION IS** to preserve, educate, and provoke active discussion about the past and its importance to present and future generations, while fostering an on-going dialogue surrounding citizens, soldiers and nations through America's military heritage.











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# A Miraculous Decade for a National Treasure

“Fort Ticonderoga has evolved into a renowned educational institution and a national treasure.”

Sanford W. Morhouse

▼ Chairman Sanford Morhouse puts it so well; Ticonderoga team members “cruise the waterways and ascend the surrounding mountains” to tell fascinating tales of American history. Here, interpreters take guests on a Lake Champlain excursion.



**AS CHAIR** of the Fort Ticonderoga Board, I have the vantage point of watching two related phenomena: One is the miraculous journey on which President and CEO Beth Hill and her incredible team have taken us over this last decade. The other is the unprecedented financial and moral support which you, our donors, supporters and friends, have provided. The two, of course, are related and feed off one another, and each would have been outstanding in its own



right. Together, however, they have created a major inflection point for Fort Ticonderoga. And, it is not beyond the realm of possibility to say, an inflection point for our nation.

Fort Ticonderoga has evolved into a renowned educational institution and a national treasure. We have restored the Pavilion and the gardens to their original beauty and utility. We interpret the site from the viewpoints of several cultures: Native, French, British, and American. We house the greatest collection in the world of 18th-century militaria and material culture and have created a clear path to full ownership of the Robert Nittolo Collection. Our interpretive authenticity is recognized by other organizations as the best of the best and the model to emulate. I could go on and on. Suffice it to say, however, that, although each of these accomplishments is impressive in its own right, together they position Fort Ticonderoga as a national “difference maker” in the field of education. This is particularly rewarding because being that difference maker is the shared mission of our supporters, Staff and Board. It is this shared mission, I believe, that makes us unstoppable.

It is not a large step to recognize the inflection point that this can portend for our nation. As political and cultural divides widen, there grows a hunger for the unifying force of understanding and appreciating our true origins. A hunger to know our history, uncovered by rigorous research and investigation, devoid of lenses and agendas of all kinds. This is the role that we were meant to play. Our forefathers of the last three centuries would be proud. So am I. Thank you from the bottoms of our hearts to all of you who are making this happen.

Thank you all for supporting our noble mission,

Sanford W. Morhouse, Chairman, Board of Trustees

Cover photo Carl Heilman II



# Marching Forward. Always.

**TICONDEROGA'S SIGNIFICANCE** derives in part from its role in so many pivotal moments in American history. These historical inflection points represent key shifts in our collective past. Today, one could argue we are facing another turning point - faced with political and social division, rampant disinformation, and a world increasingly influenced by totalitarian regimes. Each turning point, in our past and present, requires an understanding of the moment and the action needed to press forward toward a vision.



Just as critical moments define our collective past, today is a pivotal year in our institution's history. Over the past decade significant progress has been made in all areas of operations thanks to your generous support. From delivering award-winning programs to growing audiences on-site and virtually across the nation, to enhanced guest experiences across our 2000-acre landscape and onto the waters of Lake Champlain, we have marched forward with passion, audacity, and purpose. After a decade of hard work, and big results, we are poised for even greater accomplishments.

You join us in the belief that historical education is fundamental to create an engaged and informed citizenry, and in this report you will read about your support in action. We continue to adapt, innovate, and deliver critical educational resources to students, teachers, families, and life-long learners on-site and across the nation through our Center for Digital History. Visitors of all ages discovered the transformative power of history and its meaning to our lives today.

Following the restoration of the Pavilion, an 1826 National Historic Landmark, we have embarked on a monumental acquisition of the single most important private collection of Colonial and Revolutionary objects, the Robert Nittolo Collection. This once-in-a-lifetime opportunity will make Fort Ticonderoga the leading center for the study of early American history.

Your continued generosity is critical to the fulfillment of our mission - To preserve, educate, and provoke an active discussion about the past and its importance to present and future generations.

We are forever grateful.

Onward!

Beth L. Hill, President and CEO



▲ The altered gorget owned by William Knox and now in Fort Ticonderoga's collections embodies two of the key inflection points that have shaped American history. The break between Britain and America, creating the United States, would have been unthinkable in 1759, the year we are portraying in the 2022 campaign season. That "Year of Victories" for the British saw dramatic reversals for France in North America and beyond, including the loss of Fort Carillon. In the flush of victory Britons and Americans shared the triumphs, but soon the reality of administering the continent would drive them apart. That rupture became complete in 1776 when the colonies declared their independence. The British coat of arms that once adorned Knox's gorget has been defaced and replaced with symbols of American independence. The initials GR, for Georgius Rex (King George in Latin), has been superimposed with those of the new United States: US. Knox's gorget is currently on display in our exhibit, *A Well Regulated Militia: Citizen, Soldier, and State*.






“Museum staff, supported in part by the Institute of Museum and Library Services: Museums for America Collections Stewardship grant, catalogued the object collection in 2021, creating pathways to accessibility to the museum holdings to educators, students, scholars, and worldwide visitors.”

—Miranda Peters, Vice President of Collections & Digital Production





◀ Samantha Crumb, Fort Ticonderoga's Artificer Tailor, prepares a striking 1746-dated yellow quilted petticoat from the collection for cataloging and photography. Detailed photographs from these sessions are posted to the online database to allow worldwide audiences to explore the collections.

# Increase Access and Awareness

**FORT TICONDEROGA'S** history, educational programs, and museum collections are accessible to ALL. 2021 was an extraordinary year that saw continued increases in our digital program development and in access to our award-winning educational programs and world-renowned collections. Millions of people explored Fort Ticonderoga's defining history through online content, programs, special events, and tours. Our targeted digital strategy achieved expanded reach and accessibility to our online resources while increasing national visibility.

**THROUGH THE CENTER FOR DIGITAL HISTORY,** we are reaching beyond the historic grounds of Fort Ticonderoga to bring our award-winning educational programs into homes and online classrooms. The Center for Digital History's capabilities now enable Fort Ticonderoga to meet the needs of our audiences including teachers and students across the nation and the world.

**Collections Management Database:**  
**The museum collections staff is breaking records!**

**12,323** records on **83,856** objects created or updated

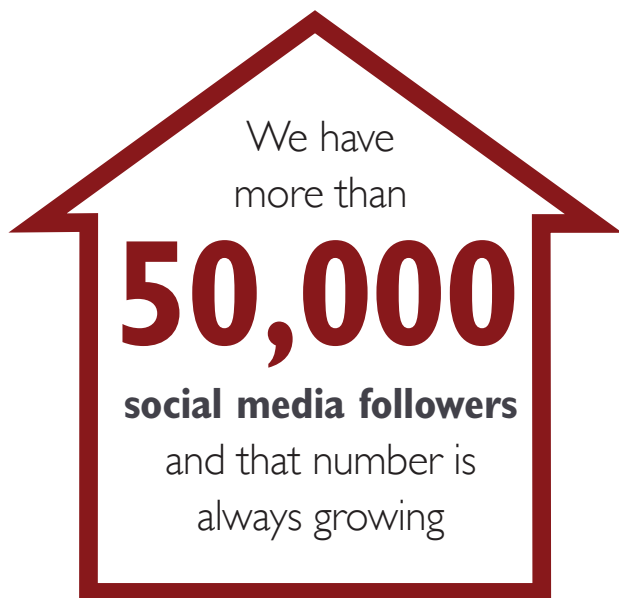
**95%** increase in the number of objects worked with from the previous year

**Explore our world-class collections at**  
**[fortticonderoga.pastperfectonline.com](http://fortticonderoga.pastperfectonline.com)**

Ticonderoga Online Collections: **9,133** records available online

**7,233** searches in the online database, a 16% increase in use from 2020





Nearly 30 million viewers accessed our digital offerings!

**371,419** viewers accessed our website, **fortticonderoga.org**

**3,355,116** people reached us on **Facebook** in 2021, a 248% increase from 2020

**54 amazing videos** engaged **263,671** learners, a **49%** increase from 2020!

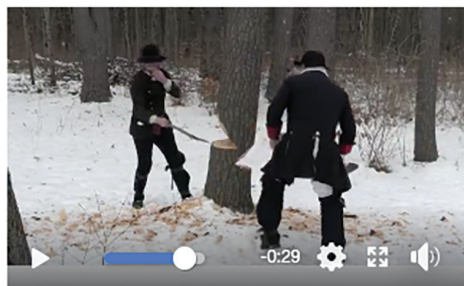
People are watching our content for longer periods, **186,915** minutes viewed in 2021



Our Instagram page fascinated **763,609** people!

#### Timber!

In the fall and winter of 1759, the British Army worked to rebuild Fort Ticonderoga. Watch each...



324

Shares 41

Comments 24

#### SHOT: Beyond the Cannon Ball

Artillery in the 18th century was organized by the weight of its shot, but shot was more than just the...



647

Shares 123

Comments 62

Fort Ticonderoga's diverse, interactive, digital presentations inspired curious viewers worldwide. We examined artifacts from our priceless collections, discussed the material culture and lives of 18th-century soldiers, and explained the incredible story of Ticonderoga's ongoing preservation. These programs have helped earn Fort Ticonderoga the reputation as the premier center for the study and dissemination of the military experience in the Early Modern Era (1609-1815).





## CENTER FOR DIGITAL HISTORY

Identified as a priority in the 2018-2023 strategic plan, **Fort Ticonderoga's Center for Digital History** has greatly expanded access to our programs and educational resources. Your support helped us provide access to our vast museum collections, offer educational programs to students K-12, engage university partners, present conferences and other entertaining and informative programs, such as our popular Fort Fever Series, to learners of all ages.

In 2021, Fort Ticonderoga was awarded a prestigious **National Endowment for the Humanities American Rescue Plan grant of \$199,300**. Funding supports the project **"Opening the Vault: Pathways of Accessibility to Ticonderoga's Hidden Collections"** that for the first time will make available our manuscript collection and will make the collections accessible online to staff, teachers, students, and scholars across the country as the nation approaches the 250th anniversary of American Independence.



# Americans Face Difficult Choices

## Rare Ticonderoga collection manuscripts illustrate the complexity of the Revolutionary War

**ORDINARY CITIZENS FACED DIFFICULT DECISIONS** as Revolutionary War battles raged near their homes. Two recently-digitized manuscripts in our collection profoundly illustrate that fact. The first manuscript (MS.2012) is a proclamation by British General John Burgoyne. In 1777, Burgoyne's army drove down from Quebec through Upstate New York, capturing Fort Ticonderoga along the way. This proclamation, dated several days after the fall of Fort Ticonderoga, is addressed to the residents of Rutland, Vt., and surrounding towns. It directs each town to send a delegation of 10 or more men to Castleton to meet with Colonel Philip Skene to hear instructions encouraging Loyalists and explaining how supporters of the American cause can still be spared.

American General Philip Schuyler wrote the second manuscript (MS.2013) three days after Burgoyne's proclamation, and addressed it to the same group of Vermonters. Schuyler warns the towns that even if they attend the meeting with Skene and betray the American cause, they will not be protected by the British. He announces that anyone who meets with Skene at Castleton will be viewed as a traitor to the new country and orders the towns instead to send their militias to reinforce the American army.

The recipients of these proclamations would have had to choose: would they support the Revolution and face the threat of the British Army, or would they choose British protection and be named traitors to their new country? More manuscripts documenting the experience of the Revolution, the Seven Year's War, and much more will be made available over the course of 2022.

► **Fort Ticonderoga Museum Registrar Tyler Ostrander** pulls a box of manuscripts for cataloging and photography. New records are uploaded to the online collections database each week for students, researchers, and history enthusiasts!



Through a new National Endowment for the Humanities grant, documents like these from Fort Ticonderoga's collections will be able to reach new generations of scholars.



General John Burgoyne  
Plots of Great Britain are  
of America. —

Inhabitants of Castleton, of Hub  
Pawlet, Wells, Granville, with  
bordering on White Creek

You are hereby directed  
Townships, Deputations con  
one from each Township,  
Castleton on Wednesday July  
ing, who will have in  
ine further Encourage  
ged with the Terms of my  
also to communicate  
the Persons and properties  
sh be spared. —

under pain of Militia

at Sherbornough House, July 10<sup>th</sup>

J. Burgoyne

7-13-1777  
By Philip Schuyler Esquire Major General  
in the Army of the United States of America  
Commander in Chief of the Northern Department.

To the Inhabitants of Castle-Town, of Hubbardston,  
Muttland, Linnmouth, Pawlet, Wells, Granville with  
the neighbouring Districts, also the Districts bordering  
on White Creek, Cambridge, Fernbridge &c. &c. —

Whereas Lieutenant General John Burgoyne com  
manding an Army of the British Troops, did by a  
written paper, by him subscribed, bearing Date  
at Sherbornough House, on the 10<sup>th</sup> Day of July instant,  
require You to send from your several Townships,  
Deputations consisting of ten persons, or more from  
each Township, to meet Colo Skene at Castle Town  
on Wednesday July 15<sup>th</sup> at ten in the Morning,  
for sundry purposes in said Paper mentioned,  
& that You were not to fail in paying Obedience  
thereto, under Pain of Military Execution. —

Whatever, my Countrymen, may be the  
ostensible Reasons for such Meeting, It is evidently  
intended by the Enemy there to prevail on You,  
by Threats & promises, to forsake the Cause of your  
injured Country; to assist them in forcing Slavery  
on the United States of America, & under the  
specious Pretence of affording You Protection, to  
bring on You that Misery, which their Promises  
of Protection drew on such of the deluded Inhabitants  
of New Jersey, who were weak enough to confide in them,  
But who soon experienced their Falacy, by being treated  
Indiscriminately with those virtuous Citizens, who  
came forth in Defence of their Country, with the most

Wanted



# Expand Educational Impact

## THE TRANSFORMATIVE POWER OF HISTORY AND PLACE

**GUESTS FOUND INSPIRATION** in our story and beautiful 2000-acre historic landscape as the pandemic persisted. Fort Ticonderoga resumed full operations in 2021 and welcomed more than **75,000 visitors**, exceeding pre-pandemic attendance of 2019.

With creativity, hard work, and boundless energy, the team presented more than 15 daily programs, opened a new major exhibition, updated historic trade offerings, cultivated and interpreted our stunning historic gardens, offered daily boat tours aboard the *Carillon* and delivered immersive special events and reenactments.

Hailed as the **premier living history program in North America**, one of Fort Ticonderoga's innovations is to focus each year on a specific moment from Ticonderoga's epic 18th-century history. That ensures exhibits, programs, and demonstrations explore the arc of our long history, highlight the newest research, and provide our visitors (on-site and virtual) with new and engaging content. In 2021, Fort Ticonderoga debuted a new chapter in its story so visitors could discover what life was like in the British-occupied fort in the years just before the American Revolution.

► TEAMconderoga doesn't shy away from big ideas or big objects! Staff install a late 18th-century English cannon for the *Well Regulated Militia: Citizen, Soldier, and State* exhibit.



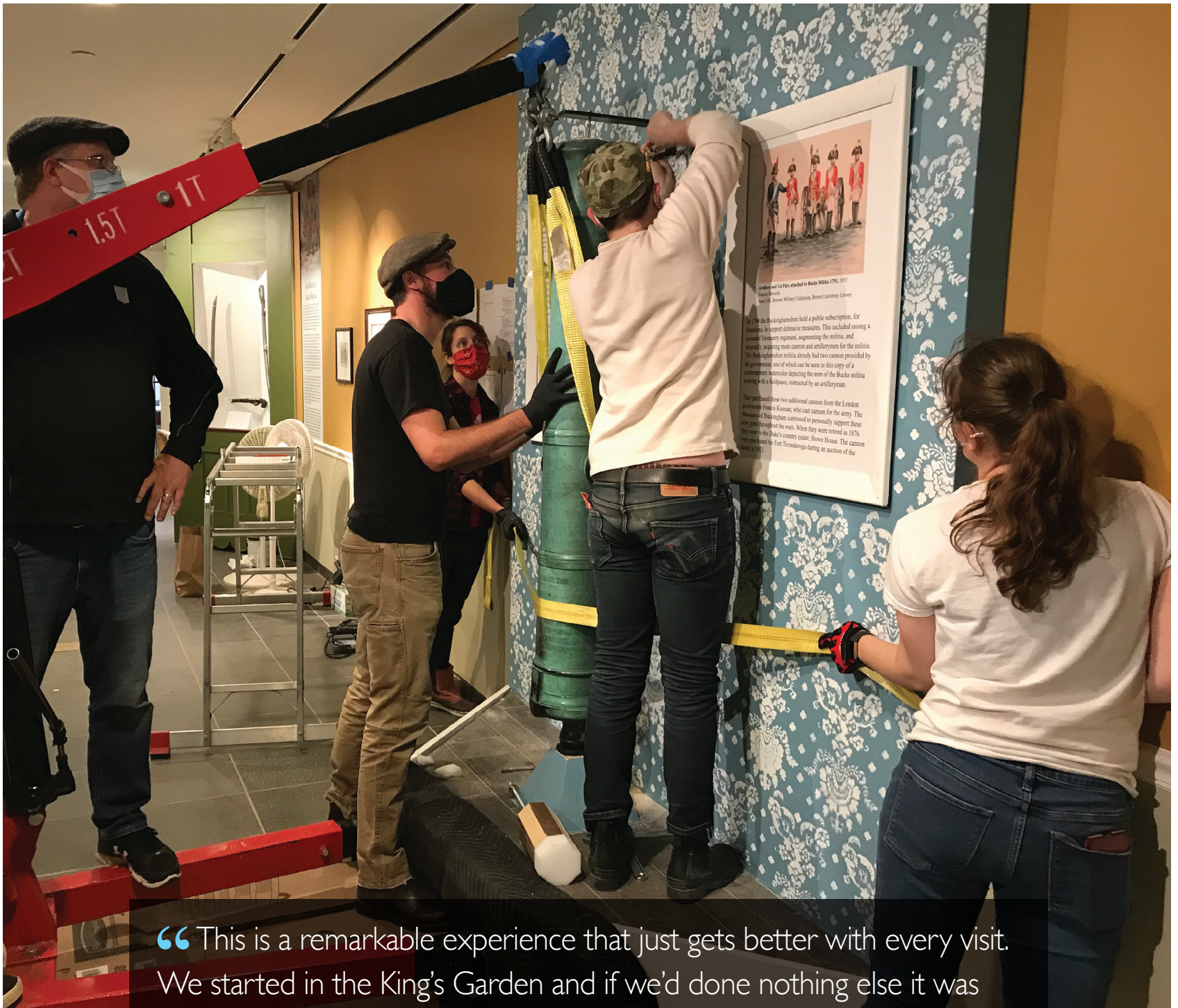
## A Well Regulated Militia: Citizen, Soldier, and State

Our new major exhibit, continuing through 2022, explores the critical institution of the militia in early American history. It provides a unique examination of the system of defense that developed in the United States from colonization through nationhood. The special exhibit includes more than 100 artifacts such as rare original militia uniforms, headgear, weaponry, musical instruments, manuscripts, printed books, fine art, and accoutrements. Many artifacts are on display for the first time in decades.

**Thanks to these organizations for their support of this exhibit:**

General Society of Colonial Wars  
Society of Colonial Wars in the State of New York  
Society of Colonial Wars in the Commonwealth of Massachusetts  
International Paper Foundation  
John Ben Snow Memorial Trust





“This is a remarkable experience that just gets better with every visit. We started in the King's Garden and if we'd done nothing else it was worth the trip. The fort keeps things fresh by keying into a specific year in the storied life of the fort. The displays and reenactments are updated annually to center around the featured year. The staff are outstanding, highly knowledgeable, and generous with their willingness to be informative and provide a truly enjoyable experience for everyone. I look forward to watching the continued expansion of the displays and physical enhancements. We'll be back again soon!”

—2021 Visitor





# CARILLON BOAT TOURS

The *Carillon* returned to Fort Ticonderoga in 2021, after a year off due to the pandemic. Guests were eager to get on the water, and 6,956 enjoyed relaxing *Carillon* cruises in 2021—an 8% increase over 2019!

*Carillon* helps our mission:

- 92% of visitors surveyed said learning about Fort Ticonderoga from the water provided a much better appreciation of our history.
- *Carillon* cruisers rated their overall experience higher on average than guests who did not.

Our **Daily Museum Guided Tours** explored more than a century of our museum’s collecting that has enabled Fort Ticonderoga to acquire North America’s largest and most important collection of 18th-century military material culture.



New Scholars,  
New Perspectives

**FORT TICONDEROGA WELCOMED** our first Omohundro Institute-Fort Ticonderoga Short-Term Visiting Fellowship in 2021. Blake Grindon, a Ph.D. candidate from Princeton University, spent a month in Ticonderoga’s collections and archives exploring violence on the Revolutionary frontier of New York, and the legacy of Jane McCrea’s tragic death. Blake will join the museum in September at the Seminar on the American Revolution to present a more advanced portion of her scholarship, allowing her and other fellows who work with the collection a chance to share their work in front of an engaged audience of colleagues and lifelong learners.

## Educational Affiliates Around the World

619 Affiliate K-12  
in all 50 states!

164 Universities

### Affiliate Programs in

-  United States
-  Canada
-  Germany
-  France
-  India
-  United Kingdom
-  England
-  Scotland
-  Belgium
-  Spain





## REAL TIME REVOLUTION™ will commemorate America's 250th in a singular Ticonderoga Way!

Fort Ticonderoga will use its world-class collections, landscape, and history to examine the reality of the Revolutionary War in real-time programming during America's 250th anniversary. Between 2024 and 2027, Fort Ticonderoga's unique and innovative interpretive program will portray the soldiers and civilians stationed here 250 years ago. By examining the path that led from peace to war, and then evolving from a struggle for rights within an empire to an armed independence movement, we will dramatically show that independence was achieved by the choices and actions of individual men and women across America.



### LIFELONG LEARNING

The “**Ticonderoga Tuesdays**” teacher webinar hosted hundreds of teachers from 23 different states thanks to special funding from Humanities New York and Lake Champlain Basin Program.

Fort Ticonderoga's **Author** and **Fort Fever Program Series** featured nationally recognized historians on nine live online digital broadcasts. Nearly **500** people enjoyed those broadcasts in 2021, from **26** different states, Canada, and the United Kingdom.

**Micro Courses produce Big Results.** Humanities New York CARES grant made possible the development of new digital courses for post-secondary students and educators. Educator surveys helped guide the curatorial, academic programs, and collections departments as they developed courses that combined a visual and material analysis of 18th-century documents and material culture for use in coursework on early American and Atlantic history. Three micro courses are available for free to any educator who wishes to utilize them. <https://www.fortticonderoga.org/learn-and-explore/educators/micro-courses/>

“I know for me that attending zooms from Fort Ticonderoga, Colonial Williamsburg, Gilder Lehrman, and The National Archives has really saved me this year. Sometimes I think that there's no way I can go on one more Zoom but, I've found that those Zooms have kept me enthusiastic and inspired to keep on going....”

—Teacher, Southern California





▲ Children have great opportunities to engage in hands-on history at Fort Ticonderoga. This eager visitor tries his hand at shaping wood on a “shaving horse,” the exact type of task performed by hundreds of 18th-century soldiers at Ticonderoga.

#### Equipping Teachers in Training

A pre-service educator program entitled “Using Historic Documents with Students” provided resources for nearly 100 teachers in training from 13 universities. Participants included several student teachers who were able to put their newly found historical understanding directly to use in the classroom.

#### New Era for Old Partners When

Alden Partridge founded the American Literary, Scientific and Military Academy in Norwich, Vt., in 1819, Fort Ticonderoga’s ruins became a destination for “experiential learning” by cadets. Fort Ticonderoga is strengthening its historic connection with the school now known as **Norwich University**. Dr. Matthew Keagle, Curator, regularly teaches Public History and Museum Studies graduate courses to students from across the country.

Dr. Keagle and Director of Academic Programs Rich Strum have worked with Norwich staff to provide

## A YOUTH MOVEMENT!



Although youth attendance was lower than in a normal year due to the global pandemic, Fort Ticonderoga was thrilled with the return of on-site field trips and youth groups.

**1,432 Students & Scouts in 34 Field Trips in 2021.**

#### 78 Scouts in 5 Overnights in 2021

“Our tour leaders had an incredible depth of knowledge and made the material accessible to all of our scouts....Our trip to Fort Ticonderoga was an absolute home run! During our five hour ride home, the boys were already discussing returning to Fort Ticonderoga next year.”

—*Mathew Stol, BSA Troop 20, N.J.*

**197 Students in 7 Maritime Artificer’s Apprentice Programs in 2021**

**Nearly 100 Students & Scouts** had a once-in-a-lifetime opportunity to row in a reconstructed 18th-century batteau on Lake Champlain.

history credits for attendees at the museum’s NEH sponsored Teacher Institute, “For the Common Defense: Subjects, Citizens, and America’s Military Origins, 1609-1815.” Norwich Military History graduate Brian Gerring joined Ticonderoga as an Edward W. Pell Graduate Fellow in 2021, and current students continue to work with Dr. Keagle to access primary sources that help inform our museum’s public programs.

Virtual live broadcasts of **A SOLDIER’S LIFE** reached 3,959 students in 109 schools. Participating states included California, Washington, Minnesota, Wisconsin, Indiana, Ohio, Pennsylvania, Connecticut, Alabama, Maryland, New Jersey, New York, Maine, Vermont, New Hampshire.





## The Edward W. Pell Fellowship

### Engaging the Next Generation of Historians and Museum Professionals

Since 2015 we've engaged with 28 students from 25 different universities

"I had a wonderful, engaging experience. Cataloguing, photographing, and researching the archaeological collection really allowed me to dive deeper into the 18th century than I ever have before, learning about the truly global history of Fort Ticonderoga."

—Alex Hagler, Bryn Mawr College, 2021 Collections Fellow

◀ The 2021 Edward W. Pell Graduate Fellows included Talia Brenner, North Carolina State University; Sam Waltman, Dickinson College; Brian Gerring, Norwich University; and Alex Hagler, Bryn Mawr College. Their projects included work with the Collections, Exhibitions, and Academic Program Departments.

## Thank You!

**Additional funding for Fort Ticonderoga's educational programming is made possible in part by:**


American Heritage Chocolate, Champlain Valley National Heritage Partnership, Humanities New York, Lake Champlain Basin Program, Lake Placid Education Foundation at Adirondack Foundation, National Endowment for the Humanities, New York State Council on the Arts, South Lake Champlain Fund of the Vermont Community Foundation, Walter Cerf Community Fund of the Vermont Community Foundation, Alfred Z. Solomon Charitable Trust, Glenn & Carol Pearsall Adirondack Foundation, Hills & Hollows Fund of the Vermont Community Foundation.

Fort Ticonderoga's Digital Educational programs were made possible in part by funding from Alfred Z. Solomon Charitable Trust, Champlain Valley National Heritage Partnership, Hills & Hollows Fund of the Vermont Community Foundation, Humanities New York, Institute of Museum and Library Services, National Endowment for the Humanities.

“Our students absolutely loved participating in “A Soldier’s Life” virtual program. They were so excited to have a presenter in the classroom (via Google meet) during this tough time in schools. Thank you so much for bringing Fort Ticonderoga into our classroom!”

—Emily Malinowski, Stillwater Elementary School, N.Y. (Grade 4)





▼ Fort Ticonderoga Collections Manager Tabitha Hubbard carefully documents all the angles and details of a 1750s French infantry sword. The photographs are available through the online collections database.

**SINCE OPENING ON JULY 6, 1909**, founders Stephen and Sarah Pell sought military and related artifacts of the Colonial and Revolutionary periods at a time when few other institutions cared about such material.

*Fort Ticonderoga continues to build unparalleled collections that are fundamental to our scholarship and the scholarship of our partners. We preserve material culture, historic structures and landscapes, and also ensure they are managed and appropriately accessible.*

*Our rich collections of manuscripts, rare books, archaeological materials, clothing and textiles, weaponry, paintings, accoutrements, and decorative arts provide the foundation of all we do as an educational institution and museum.*

“The preservation and interpretation of artifacts opens a window to the lives of the past that have shaped our world. Objects provide us with a physical connection to their stories - the stories of individuals whose shared experience gave birth to our nation and whose beliefs became actions.”

—Dr. Matthew Keagle, Curator



# Strengthen Collections and Historical Resources

## Passion for Preservation and Preparing for the Future

**MUSEUM STAFF ASSEMBLED** an inter-disciplinary and collaborative team of museum leadership and professional consultants to develop a Master Building, Preservation, and Storage Needs Plan for the Thompson-Pell Research Center (TPRC). The Plan will address collections preservation issues within the historic building as it is converted into a dedicated Collections and Ticonderoga Institute Facility to house the museum's growing and priceless collections. The project was funded through a prestigious grant from the National Endowment for the Humanities.

### WHO USES OUR COLLECTIONS

- K-12 teachers and students
- Historians
- Archaeologists
- College Students
- Librarians and Archivists
- Museums
- Publishers
- Media
- Genealogists



▲ Designed by the architectural firm Voorhees, Gmelin, and Walker, and constructed between 1931 and 1932, the present Thompson-Pell Research Center operated for nearly 50 years as a telephone repeater station for the New York Telephone Company. This significant building will continue to store museum collections for years to come.



## NEW AQUISITION HIGHLIGHTS

**We continue to acquire museum collections across the wide period covered by our mission to give context and depth to the military experience of the early modern era and the site's history of preservation.**

### A ONCE-IN-A-LIFETIME OPPORTUNITY TO PRESERVE OUR NATION'S MILITARY HERITAGE

Inspired by a childhood visit to Ticonderoga, **ROBERT NITTOLO** collected more than 3,000 individual objects spanning the 17th and 18th centuries. It is the most comprehensive private collection of militaria in North America. Fort Ticonderoga has made a commitment to acquire and preserve this singular collection to transform the museum experience, create an unparalleled research institute and contribute to on-site, remote and digital education programs across the world.

In December 2021, after years of raising funds for the acquisition, Fort Ticonderoga reached a significant milestone and was able to purchase the firearms portion of the **ROBERT NITTOLO COLLECTION**, which comprises approximately half of the total 3,000 objects. Thank you to the Fort Forty members who have so generously given to support this acquisition and our broader capital campaign (See full list below). More than \$7 million has been raised of the \$12 million goal.

Make an impact with your gift! Contact [info@fort-ticonderoga.org](mailto:info@fort-ticonderoga.org) or call 518-585-2821



### Pell Family Silver Basket, ca. 1814

**Purchased through** the generous support of the Anthony Pell Family this striking neoclassical basket has returned to the Pavilion! Made by master Philadelphia silversmiths Fletcher and Gardiner, it was passed through seven generations of the Gibbs and Pell families from 1814 when it was made for Sarah Gibbs through Stephanie Sarah Pell (Dechame) in 1945. The chain of ownership is recorded through engravings on the basket, and reflects the strength and importance of mothers and daughters to these families, stories now told through objects and exhibits in the restored Pavilion.

### THE FORT FORTY!

*Thanks to a very generous \$2 million challenge gift which helped catapult the campaign to acquire the Nittolo Collection, we have now raised more than \$7.8 million to date in support of the \$12 million collection acquisition. A special thank you to Manning and Virginia Rowan Smith, John T. Beaty and Anne Mehringer, and Thomas B. Hagen for their extraordinary generosity in support of this campaign.*

*The Fort Forty, a new leadership group of supporters who give \$100,000 or more to the Nittolo acquisition, was launched this summer. These generous supporters join with us in our passion and commitment to the study of the past and its meaning to us today. We welcome you to join our Fort Forty ranks if you have not already done so!*

Mr. John T. Beaty and  
Ms. Anne Mehringer  
Mr. and Mrs. Raymond  
Chase  
Ms. Susan Darrin  
Mr. Kenneth W. Enders  
Mr. Thomas B. Hagen  
Mr. and Mrs. Thomas L.  
Hoy  
Mr. and Mrs. Paul B. Ingrey  
Dr. and Mrs. Richard W.  
Longstreth  
John J. Macionis  
Sanford W. Morhouse and  
Ms. Patricia Hogan  
Mr. and Mrs. Peter S.  
Paine, Jr.  
Ms. Anitra Pell  
The Perkin Fund  
Henry M. Rowan Family  
Foundation, Inc.  
Manning and Virginia  
Rowan Smith  
Normand and Judy Reed  
Smith  
Robert C. Stevens  
H. Craig and Lora B.  
Treiber





## French Pistol, ca. 1670-1690

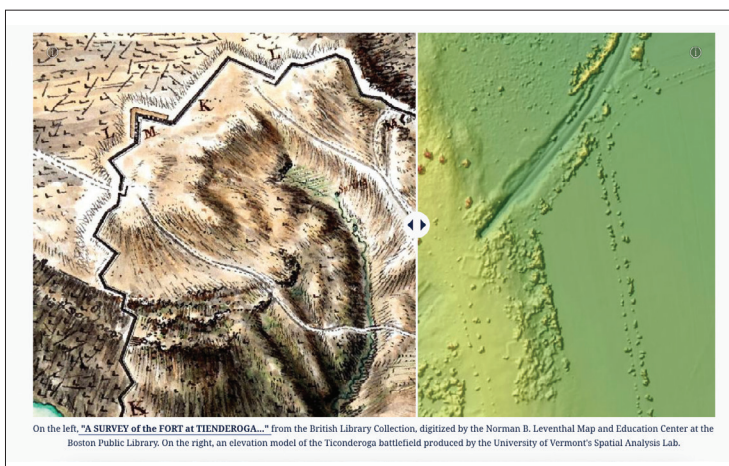
**Don Troiani**, noted artist, gifted this late 17th-century horse pistol that was once stored at the Magasin Royale des Armes in Paris. The facility, better known as the Bastille, was made famous as the site where the French Revolution began nearly a century later. The Bastille's arms storage area is depicted in this late 17th-century illustration in Fort Ticonderoga's collection.

## Captain Silvester Richmond's Powder Horn, August 2, 1759

A **Massachusetts Provincial officer** carried this powder horn, made shortly after the fall of Fort Carillon. The engraved verse on the horn, "If I It Luse And You Shall Find Restore The Same If You Are Kind," encouraged the most recent owner to donate this rare survival back to Fort Ticonderoga in memory of Fred D. Green, who discovered it in the early 20th century. It will be on display in 2022 as part of an exhibit on the 1759 campaign.

## Woman's Patten, ca. 1800-1810 Museum Purchase

**Women strapped pattens** to their shoes to protect them in dirty or wet conditions. This largely intact patten was purchased by the museum and it is nearly identical to a pair of iron patten soles archaeologically recovered at Ticonderoga. This object helps us visualize how those artifacts were used, and provides one of the few material reminders of the hundreds of women that passed through Ticonderoga in the 18th century."



▲ This detail from 1758: *Decision at Carillon* allows historic maps to be matched to modern terrain analysis of the Heights of Carillon. This new online exhibit uses the web-based StoryMaps platform to provide an exciting educational introduction to the Battle of Carillon using archival accounts, geographic information systems (GIS) data, and Fort Ticonderoga's world-class collections.

## LAYERS OF HISTORY

At the end of 2021, Fort Ticonderoga completed the Preservation and Planning Assessment of the Carillon Battlefield with funding from the American Battlefield Protection Program, NPS and assistance from the University of Vermont's Consulting Archaeology Program. This impressive report contains a detailed narrative of the Battle of Carillon utilizing a robust assemblage of primary documents and modern aerial imagery, and offers recommendations for the long-term stewardship of our historic battlefield landscape. The report is the first of its kind for the institution, and will be the foundation for battlefield management and planning, as well as a template for other archaeologically sensitive areas of our campus. You can find the report on Fort Ticonderoga's website. <https://www.fortticonderoga.org/learn-and-explore/collections/archaeology/>





# New Purpose for a National Treasure

## A Shining Success on the Shore of Lake Champlain

**THE LONG-AWAITED RESTORATION OF THE PAVILION**, an 1826 National Historic Landmark beautifully located between the King's Garden and the Lake Champlain shore, was completed in 2021. The Pavilion's grand opening took place in August at the annual Garden Party. Fort Ticonderoga staff, Board of Trustee members, and major supporters joined together in celebration marking this major milestone.

The restoration of the Greek Revival gem will benefit guests by providing new exhibitions, exquisite meeting and event space, and future tasty culinary offerings and experiences that will connect our gardens and history.

Administrative offices moved from the Thompson-Pell Research Center to the Pavilion, to place operations at the center of the historic campus and make room for the growing museum collections.



▲ With gratitude and joy! Fort Ticonderoga Board of Trustees, staff members, major donors, and other project partners joined together on August 7 to celebrate the long-awaited Pavilion grand reopening. We are very grateful to our many supporters who made this significant \$9 million restoration and adaptive re-use project possible. The restoration will bring new life and purpose to the 1826 American treasure built by William Ferris Pell.





◀ The restoration of the Pavilion permitted iconic pieces of artwork to return for display after decades away. Collections staff carefully cleaned and installed portraits of Stephen and Sarah Pell, the co-founders of the Fort Ticonderoga Museum and first restorers of the building. Their likenesses will now greet visitors to the Pavilion in the same location in the foyer where they hung for more than 70 years. The newly re-opened Greek Revival structure has already hosted events and weddings.



# Building for the Future



## Ticonderoga's Economic Impact

In 2016, our annual economic impact was estimated at **\$12 million**, but by 2030 we are conservatively estimated to contribute **\$77 million** to the local economy with our planned additions. **Other economic impacts through 2030 include: \$549 million** in total economic output, **\$56 million** tax revenue benefit, **518** direct jobs created, **678** direct and indirect jobs created.





## Highest Rating

Charity Navigator, the leading charity evaluator in America, has awarded the Fort Ticonderoga Association its sixth consecutive 4-star rating. This is the highest possible rating, indicating that Fort Ticonderoga adheres to sector best practices and executes its mission in a financially efficient way. Attaining a 4-star rating verifies that we exceed industry standards and outperform most charities. Only 13% of the 1.5 million charities evaluated have received at least six consecutive 4-star evaluations. This exceptional designation from Charity Navigator sets The Fort Ticonderoga Association apart from its peers and demonstrates to the public its trustworthiness as a leading non-profit organization.

## Thanks to our Supporters

Fort Ticonderoga is supported in part through generous donations and with some general operating support made possible by the New York State Council on the Arts with the support of Governor Kathy Hochul and the New York State Legislature. Additionally, we've received many prestigious federal grants that allow us to better serve our mission, including:

- **National Endowment for the Humanities - Summer Seminars and Institutes for K-12 Educators - \$88,227**
- **National Endowment for the Humanities American Rescue Plan: \$199,300**
- **Save America's Treasures - \$465,000**
- **American Battlefield Protection Program - \$40,473**
- **National Endowment for the Humanities - Sustaining Cultural Heritage Collections, Preservation & Access - \$40,000**
- **Institute of Museum and Library Services - Museums for America - \$249,600**
- **Federal Appropriation made possible thanks to Senator Chuck Schumer - \$500,000**
- **Institute of Museum and Library Services - National Leadership Grant in partnership with the Intrepid Sea, Air and Space Museum**

“Over the next decade, we will apply significant capital investments intended to enhance interpretation, storytelling, preservation, financial sustainability, and the overall guest experience at Fort Ticonderoga. These projects will position us as a multi-faceted visitor experience and will help us generate major economic impact for our neighboring communities. Our ongoing success requires us to strengthen our capacity to meet our audiences' needs, cultivate skills and innovation to continue to serve our mission, and increase our ability to respond to opportunities.”

—Beth Hill, President and CEO



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▲ **Ticonderoga's variety and beauty are viewable from land, water, and even air! This drone photograph shows the King's Garden in full bloom. The inviting, peaceful space provides guests with a place to wander, think, and absorb the lessons of history. Or, simply relax and enjoy the fragrant bounty.**

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## LEAVE A LEGACY

*I was a young college student when I drove cross country to begin working as a guide and drummer at Fort Ticonderoga. I spent five transformative summers there during our nation's Bicentennial. The lessons I learned were invaluable and led to a graduate degree in public history and a career in museums. Juli and I are thrilled with the remarkable progress and best practice successes at Fort Ticonderoga. We are committed to the William Ferris Pell Legacy Society with a gift from our estate to ensure Ticonderoga's important work will continue for generations to come.*

—Steve and Juli Spiller

**The William Ferris Pell Legacy Society recognizes those persons who have notified Fort Ticonderoga of their intention to make a planned gift. If you are considering a legacy gift, or have already done so, we invite you to contact Fort Ticonderoga at 518-585-2821.**

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▲ **Commemorations for the 250th anniversary of the American War for Independence are underway at Fort Ticonderoga. Recently Fort Ticonderoga joined state and national representatives from the Daughters of the American Revolution (DAR) to dedicate an America 250 Patriots Marker on the grounds of Fort Ticonderoga (above). This is the first marker of its kind in New York, part of a national initiative for the DAR to commemorate those who fought for independence.**

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▲ **Featuring more than 300 historical reenactors, Defiance & Independence was the largest battle re-enactment of 2021 at Fort Ticonderoga. The battle highlighted the critical events of the summer of 1777, when Fort Ticonderoga's American garrison was outflanked by a British invasion force advancing from Canada.**

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▲ **Fort Ticonderoga hosted five scout overnight adventures in 2021! Each outing was comprised of immersive living history activities, 18th-century inspired campfire meals, and sleeping within the fort walls and soldiers huts.**

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▲ History education continues year-round at Fort Ticonderoga. Fort Ticonderoga Director of Interpretation, Cameron Green, uses Mick and Mack, our team of Heritage Breed Red Devon oxen, during a winter demonstration on logging conducted in the beautiful forest surrounding the fort.

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▲ In addition to military history, Fort Ticonderoga offers programs on what civilian life was like at this frontier post on Lake Champlain.

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▲ What are they looking at? An eagle flying overhead? A puff of smoke from fort ramparts high above them on a bluff? Or simply the majestic beauty of Lake Champlain? In any event, these children are engaged in American history and making memories that will last a lifetime.

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▲ Regal, resplendent, and some even ridiculous! These are just a few of the rare American militia caps, uniforms, knapsacks, and canteens held in Ticonderoga's breathtaking militaria collection. See these in the exhibit, *A Well-Regulated Militia: Citizen, Soldier, and State*.

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**ALTHOUGH THE PANDEMIC CONTINUED TO POSE CHALLENGES IN 2021,**

*Fort Ticonderoga remains in a strong financial position thanks to the unwavering commitment of our supporters.*

*More than 75,000 visitors from across the nation enjoyed Fort Ticonderoga last year - slightly but remarkably up from 2019's pre-pandemic attendance. Admission's revenue was up 3% vs. 2019 and 130% vs 2020. Total operating revenue was up 25% vs. 2020 and up 10% vs. 2019. 2021 expenditures were down 11% vs. 2021 budget due to our very conservative approach during the continued crisis. Fort Ticonderoga was the recipient of a second PPP loan which was forgiven in 2021. Total grants received last year was \$590,823. Operating contributions have grown*



# FORT TICONDEROGA'S 2021 Finances & Operations

► Surplus operating revenues in 2021 helped offset annual capital expenses, including investment in historic structures, equipment and site maintenance and preservation, boat restoration, acquisition of reproduction items for education and interpretive programs as well as supporting the completion of the Pavilion restoration and other capital initiatives.



66.7% over the past 5 years. Although we have seen impressive growth in all areas of support and earned income, Fort Ticonderoga remains committed to growing its endowment, which is approximately \$5 million and only supports a small percentage of our annual budget. A conservative approach to operational spending due to the uncertainty in 2021 led to -11% spending vs. 2021 budgeted expenses.

### **GIVE TO FORT TICONDEROGA**

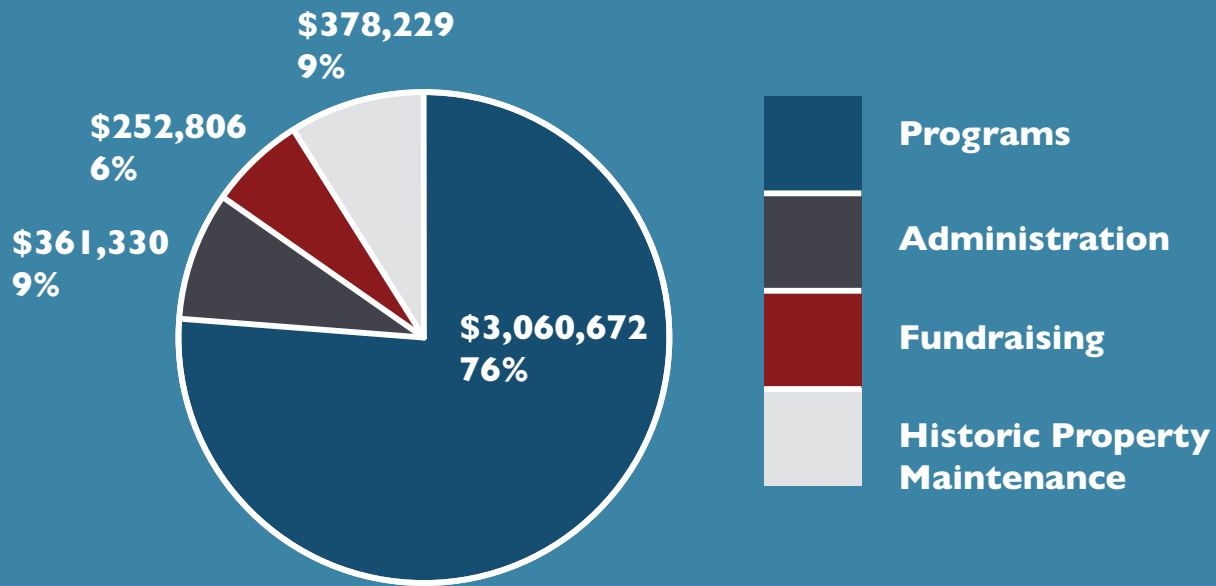
Fort Ticonderoga is a 501c3 non-profit educational organization, museum, historic site and center of learning. Ticket sales and other related programs, cover approximately 50% of our operating cost. We rely heavily on private support from donors like you to accomplish our mission of preservation and education.

## A POSITION OF STRENGTH

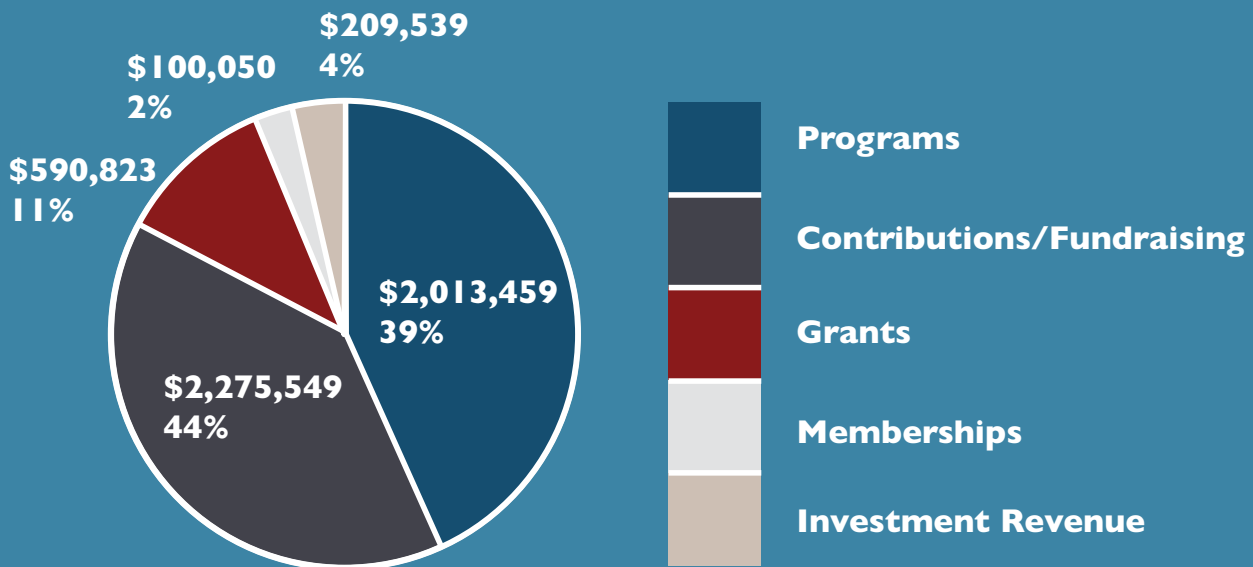
► Information presented here represents the operating activities of The Fort Ticonderoga Association. This analysis is based on unaudited draft financial statements for the 2021 fiscal year (January 1, 2021 - December 31, 2021) and does not include capital funds and projects. These graphs are intended to provide timely information, but they are not a substitute for the audited financial statement.

Photo: Carl Heilman II





**Total Spending = \$4,053,036**



**Total Receipts = \$5,189,420**



▼ Fort Ticonderoga's museum staff brings history to life every day! Ticonderoga's history and signature stories are highlighted through innovative storytelling that captivates large audiences and in one-on-one interactions.





Beth Hill – President and CEO, thanks her staff for their impressive achievements, tireless work, and extraordinary commitment to Fort Ticonderoga's mission.

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► During rare quiet moments, Fort Ticonderoga staff never stop thinking about ways to educate and interpret our incredible American history for a worldwide audience.



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Keep the connection

